



2026 INTERNATIONAL CORPORATE COUNSEL COLLEGE

*Bridge Over Troubled Waters:
How to Navigate Your Company in a World in Flux*



October 15 – 16
The Dominican | Brussels, Belgium

2026 International Corporate Counsel College

The International Corporate Counsel College brings together in-house counsel and their law firm counterparts for education and discussion on the latest legal issues affecting global companies. The event is modeled on the highly successful IADC Corporate Counsel College that is held each year in the United States. This distinctive meeting format creates an intimate environment, providing the opportunity for in-house counsel and their advisors to gain knowledge together and spend time with others who face similar issues. The IADC is pleased to invite you to the annual International Corporate Counsel College in Brussels on 15 - 16 October 2026.

Who may attend?

The event is designed primarily for in-house counsel, corporate compliance officers, and senior executives of corporations. Outside counsel also are welcome, and are encouraged to invite one or more in-house counsel.

Registration and Fees

REGISTRATION

Registration is available online. To register for the International Corporate Counsel College: www.iadclaw.org/events/2026-international-corporate-counsel-college

FEES AND INSTRUCTIONS

Every attendee of the International Corporate Counsel College is responsible for registering themselves – outside counsel or in-house counsel.

Outside Counsel: Register at the outside counsel rate of \$1,795 USD. You are strongly encouraged to invite in-house counsel clients and guests to register and attend.

In-House Counsel: Register yourself complimentary.

Spouse/Guest (Non-Business Related): \$165 USD

QUESTIONS?

For questions on registration, email Leeza Abramovich, Meetings Coordinator, at labramovich@iadclaw.org. For all other meeting questions, email Melisa Maisel Vanis, Director of Meetings and Professional Development, at mmaisel@iadclaw.org.

Schedule at a Glance

14 OCTOBER, WEDNESDAY

6:00 p.m. - 7:00 p.m. Regional Meeting Welcome Reception

15 OCTOBER, THURSDAY

8:30 a.m. - 9:00 a.m.	Registration
9:00 a.m. - 9:15 a.m.	Welcome and Introductions
9:15 a.m. - 10:00 a.m.	Keynote Speakers
10:00 a.m. - 10:15 a.m.	Networking Break
10:15 a.m. - 11:15 a.m.	Volatility, Uncertainty, Chaos, and Ambiguity (VUCA): Finding Solutions in the Current Geo-Political Climate
11:15 a.m. - 11:30 a.m.	Networking Coffee Break
11:30 a.m. - 12:30 p.m.	Competition and Competitiveness in the EU: A Roundabout Where Competition Policy and Industrial Policy Meet
12:30 p.m. - 1:30 p.m.	Luncheon and Networking
1:30 p.m. - 2:30 p.m.	Decisions About Your Disputes: How Judges Decide the Cases We Put in Their Hands
2:30 p.m. - 2:45 p.m.	Networking Break
2:45 p.m. - 3:45 p.m.	Borders, Bytes, and Burdens: The Modern Challenge of Cross-Border Document Production
3:45 p.m. - 4:00 p.m.	Networking Coffee Break
4:00 p.m. - 5:00 p.m.	AI - Friend or Foe? How AI Redefines the Relationship Between In-House and Outside Counsel
6:30 p.m.	Dinner

16 OCTOBER, FRIDAY

9:15 a.m. - 10:00 a.m.	Navigating Troubled Waters: Mastering Global Risk in Tariffs, Supply Chains, and Maritime Hotspots
10:15 a.m. - 10:30 a.m.	Networking Coffee Break
10:30 a.m. - 11:30 a.m.	Sanctions, Russian Retaliation, and the Rule of Law: The Case of Euroclear
11:30 a.m. - 11:45 a.m.	Closing Remarks

THANK YOU TO OUR SPONSORS

CORE CONNECTION LEVEL ONE



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EVENT SPONSOR



“Bridge Over Troubled Waters: How to Navigate Your Company in a World in Flux”

Schedule

14 OCTOBER, WEDNESDAY

6:00 p.m. - 7:00 p.m.

REGIONAL MEETING WELCOME RECEPTION

15 OCTOBER, THURSDAY

8:30 a.m. - 9:00 a.m.

REGISTRATION

9:00 a.m. - 9:15 a.m.

WELCOME AND INTRODUCTIONS

Mark Hansen, 2026-2027 IADC President, GROWMARK, Inc., Bloomington, IL USA

Cecilia Lahaye, International Corporate Counsel College Director, Crowell & Moring LLP, Brussels, Belgium

9:15 a.m. - 10:00 a.m.

KEYNOTE SPEAKERS

Hon. Nathaniel Moran, U.S. House of Representatives, Whitehouse, TX USA; Dragoș Tudorache, Former Member of European Parliament, Brussels, Belgium

10:00 a.m. - 10:15 a.m.

NETWORKING BREAK

10:15 a.m. - 11:15 a.m.

Volatility, Uncertainty, Chaos, and Ambiguity (VUCA): Finding Solutions in the Current Geo-Political Climate

VUCA is an acronym used by business and strategic leadership to describe unpredictable, rapidly changing environments and to outline frameworks for successful decision-making. In the current tumultuous geopolitical landscape, legal counsel should re-examine and reinforce the contractual frameworks upon which the continuity of their businesses and commercial relationships depend. Join our experienced panelists as they discuss the practical legal tools and contractual mechanisms (e.g. hardship, choice of law, force majeure) which companies can use to protect their interests and preserve business continuity in challenging times.

Moderator: Steven Rosenhek, Steven Rosenhek Professional Corporation, Toronto, ON Canada

Speakers: Koenraad van Himbeeck, John Cockerill Group, Seraing, Belgium; Tom Vasterd, Witteveen+Bos N.V., Deventer, the Netherlands

11:15 a.m. - 11:30 a.m.

NETWORKING COFFEE BREAK

11:30 a.m. - 12:30 p.m.

Competition and Competitiveness in the EU: A Roundabout Where Competition Policy and Industrial Policy Meet

The relationship between safeguarding competition between companies and ensuring their competitiveness in a global economy was already high on the agenda of the European Union at its origin in the 1950s and it has not disappeared from that agenda ever since. Are these two objectives at odds with each other or do they complement one another? The panelists will delve deeper into this timely topic, speaking from their personal experience as enforcement official, legal advisor, or economic expert.

Moderator: Luc Gyselen, *Arnold & Porter, Brussels, Belgium*

Speakers: Karel Bourgeois, *Crowell & Moring LLP, Brussels, Belgium*; Olivier Guersent, *Former Director of DC Competition, Brussels, Belgium*; Prof. Dr. Kai-Uwe Kühn, *BRG, Brussels, Belgium*

12:30 p.m. - 1:30 p.m.

LUNCHEON AND NETWORKING

1:30 p.m. - 2:30 p.m.

Decisions About Your Disputes: How Judges Decide the Cases We Put in Their Hands

In any legal system based on the rule of law, judges will interpret and apply the law to the cases that come before them. What is the process for judicial interpretation and adjudication, including the spectrum of expectations that the public imposes on judges? Is it a matter of “judicial activism” versus “judicial restraint”? This program will discuss whether these terms should be reconsidered as features of the process, and the boundaries and considerations that constrain judges and ensure the integrity of the legal systems and the respect for the rule of law.

Moderator: Shannon R. Joseph, *Morningstar Law Group, Raleigh, NC USA*

Speakers: Hon. Jerry W. Blackwell, *U.S. District Judge, District of Minnesota, St. Paul, MN USA*; Prof. Dr. P. Lemmens, *Judge em. European Court of Human Rights, Leuven, Belgium*; Caroline Verbruggen, *Court of Appeal, Brussels, Belgium*

2:30 p.m. - 2:45 p.m.

NETWORKING BREAK

2:45 p.m. - 3:45 p.m.

Borders, Bytes, and Burdens: The Modern Challenge of Cross-Border Document Production

An arbitrator, an in-house counsel, and two experienced outside counsel address the challenges of cross-border document production and discovery in international arbitration and litigation.

Moderator: Andrew S. Chamberlin, *Ellis & Winters LLP, Greensboro, NC USA*

Speakers: Emily Hay, *ArbBoutique, Brussels, Belgium*; Eileen Khor, *Siemens AG, Erlangen, Germany*; Siraj Omar, *SC, Siraj Omar LLC, Singapore, Singapore*

3:45 p.m. - 4:00 p.m.

NETWORKING COFFEE BREAK

4:00 p.m. - 5:00 p.m.

AI - Friend or Foe? How AI Redefines the Relationship Between In-House and Outside Counsel

A practical look at the effects of AI on the practice and the relationship issues it creates between inside and outside counsel, privilege, privacy, and other practical issues.

Moderator: Jonathan Franklin, *Franklin Legal Group, PA, Miami, FL USA*

Speakers: Natalia Chumak, *Signature Litigation, London, England*; Alexandra Simotta, *Group General Counsel – Strategic Affairs and AI Governance, Anyline GmbH, Vienna, Austria*; Peter Smith, *BRG, New York, NY USA*

6:30 p.m.

DINNER

16 OCTOBER, FRIDAY

9:15 a.m. - 10:00 a.m.

Navigating Troubled Waters: Mastering Global Risk in Tariffs, Supply Chains, and Maritime Hotspots

When marine insurers cancel war-risk coverage in a high-risk conflict zone, a strategic strait is effectively shut down and global trade grinds to a halt, even before physical blockades take hold. Global trade compliance becomes a highly complex matter when faced with a continuously evolving U.S. regulatory landscape. What is the EU's perspective on regulatory harmonization between the U.S. and Europe? How can one ensure supply chain resilience and avoid carrier liability across Asia and global routes? This EU/US panel will provide insights to help multinational companies steer their way through the choppy waters of tariffs, customs enforcement, and crisis management in international shipping.

Speaker: Marco Remiorz, *DWF, Hamburg, Germany*

10:15 a.m. - 10:30 a.m.

NETWORKING COFFEE BREAK

10:30 a.m. - 11:30 a.m.

EU Sanctions, Russian Retaliation, and the Rule of Law: The Case of Euroclear

Following Russia's 2022 invasion of Ukraine, roughly €185 billion (\$213+ billion) in Russian sovereign assets held at the Belgian central securities depository Euroclear were immobilized as part of the EU sanction regime. The question on whether and how to use these funds could be used became the subject of intense legal, financial, and geopolitical struggles. Euroclear is a case in point on how geopolitical tension can put the rule of law under considerable duress and on the scope of legal protection that is awarded in the event of sanctions.

Moderator: Michel Tison, *Dean of the Law Faculty, Ghent University, Ghent, Belgium*

Speakers: Celia Challet, *Assistant Professor in Law, European School of Political Science, Université Catholique de Lille, Lille, France*; Kristof Macours, *Group General Counsel & Company Secretary, Euroclear, Brussels, Belgium*; Peter Van Elsuwege, *Professor in EU Law, Ghent University, Academic Supervisor Minos (Multidisciplinary International Network on Sanctions), Ghent, Belgium*

11:30 a.m. - 11:45 a.m.

CLOSING REMARKS

Cecilia Lahaye, *2026 International Corporate Counsel College Director, Crowell & Moring LLP, Brussels, Belgium*

Edmund Kronenburg, *2027 International Corporate Counsel College Director, Braddell Brothers LLP, Singapore, Singapore*

General Information



LOCATION

The Dominican Hotel
Rue Léopold 9
Brussels, Belgium
<https://www.thedominican.be>

HOTEL RESERVATIONS

All attendees will be responsible for booking their hotel reservations at their preferred Brussels hotel. The IADC will not be hosting an official room block; however, in your meeting confirmation email, attendees will be given a discount code to use to stay at The Dominican at a reduced rate. For a list of other nearby hotel options, please see the [2026 International Corporate Counsel College page](#).

TRANSPORTATION

Brussels Airport ([BRU](#)) is Brussels's main airport and offers the most international flights. It is located 8 miles (13 km) north of central Brussels. Depending on the time of day and traffic, the travel time is approximately 35 minutes to the city centre. Taxis are readily available at the airport and there is also the Brussels Airport-Zaventem railway station directly underneath arrivals and departures that is an 18-minute ride to the city centre.

CLIMATE AND DRESS

Business attire is appropriate for this meeting. When packing for your trip, please note that average temperatures in Brussels this time of year range from a high 16° C/62° F to a low of 7° C/45° F.

Please check the weather forecast as the meeting gets closer.

CLE CREDITS

Approximately 7.0 hours of general CLE credit in 60-minute states and 8.4 hours of general CLE credit in 50-minute states will be requested for accreditation from all mandatory continuing legal education jurisdictions where registered attendees are licensed.

CPD CREDIT (CANADA)

The IADC is a Pre-Approved Provider of CPD Credit with the Law Society of British Columbia. The Quebec CPD Committee recognizes

courses approved by other Canadian bars as approved in Quebec. For those in attendance at the International Corporate Counsel College, 7.0 CPD credits are available.

SPECIAL NEEDS

If you have any special needs during the meeting (i.e. diet or accessibility), please email Melisa Maisel Vanis, Director of Meetings and Professional Development, at mmaisel@iadclaw.org in advance of the meeting.

DATA PRIVACY AND COLLECTION

Data is collected on attendees through registration for the purposes of executing the meeting and communicating with attendees about the meeting. Meeting sponsors have access to the registration list provided to all attendees. If any attendee has questions on data use and privacy, please contact Mary Beth Kurzak, Executive Director and CEO, at mkurzak@iadclaw.org.

CANCELLATION POLICY

A CASH REFUND, less a \$150 processing fee, will be made if a written notice of cancellation is received by the IADC office more than thirty (30) days prior to the first day of the meeting. No reason for the cancellation need be provided for a timely notice of cancellation. NO CASH REFUND will be made if notice of cancellation is received by the IADC office thirty (30) days or less prior to the first day of the meeting. However, if special circumstances arise before the meeting which prevent attendance, a member may request a future meeting credit. The request needs to be in writing and submitted to the IADC office. It should be directed to the Finance Committee's attention and note the special circumstances which caused cancellation. The credit request can only apply to meeting registration fees (not air, hotel, activity, tour, or special event fees) and, if approved, will be valid for use toward any IADC meeting for one (1) year from the date of the meeting for which credit is requested. A \$150 processing fee will be deducted from the total future meeting credit.

All future meeting credit requests will be considered by the Finance Committee and the decision of that Committee will be final.

Spouse/Guest Fee: Notice of cancellation must be received by the IADC in writing no later than 14 September 2026 in order to receive a full refund. No refunds or credits will be issued for cancellation requests received after 14 September.

INTERNATIONAL CORPORATE COUNSEL COLLEGE

15 - 16 OCTOBER 2026

Thank you to the members of the International Corporate Counsel College Planning Committee for their work to make this meeting possible.

INTERNATIONAL CORPORATE COUNSEL COLLEGE PLANNING COMMITTEE

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